



**CABINET**  
**THURSDAY 9 SEPTEMBER 2004**  
**7.30 PM**

**COUNCIL CHAMBER**  
**HARROW CIVIC CENTRE**

**MEMBERSHIP** (Quorum 3, including the Leader or Deputy Leader)

**Chair:** Councillor FOULDS (Leader of the Council)

**Councillors:**

- |                    |             |              |
|--------------------|-------------|--------------|
| 1. Burchell        | 1. D Ashton | 1. Miss Lyne |
| 2. Margaret Davine | 2. C Mote   |              |
| 3. Dighé           |             |              |
| 4. O'Dell          |             |              |
| 5. N Shah          |             |              |
| 6. Stephenson      |             |              |

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**HARROW COUNCIL**  
**CABINET**  
**THURSDAY 9 SEPTEMBER 2004**

**AGENDA - PART I**

**PROCEDURAL**

1. Declarations of Interest  
To receive declarations of personal or prejudicial interests, arising from business to be transacted at this meeting, from all Members present.
2. Minutes  
Of the Cabinet meeting held on 29 July 2004, having been circulated, to be taken as read and signed as a correct record.
3. Arrangement of Agenda  
To consider whether any of the items listed on the agenda should be considered with the press and public excluded.
4. Petitions  
To receive petitions (if any) submitted by members of the public/Councillors.
5. Public Questions  
To receive any public questions received in accordance with paragraph 15 of the Executive Procedure Rules.

(Note: Paragraph 15 of the Executive Procedure Rules stipulates that questions will be asked in the order notice of them was received and that there be a time limit of 15 minutes.)

**POLICY / CORPORATE ITEMS**

6. Forward Plan 1 September - 31 December 2004 (Pages 1 - 4)
7. Reports from the Overview and Scrutiny Committee or Sub-Committees (if any).
8. Audit Commission Report - Public Realm Maintenance Services - Stage 2 Inspection (Pages 5 - 8)  
Report of the Area Director (Urban Living) and presentation by Audit Commission Inspectors
9. Presentation on Performance Management (Pages 9 - 14)  
Report of the Director of Organisational Performance and presentation
- KEY** 10. Key Decision - Various Housing Matters (Pages 15 - 22)  
Report of the Chief Executive

## **BUSINESS CONNECTIONS**

11. Progress Report on Social Care Financial Management (Pages 23 - 28)  
Report of the Executive Director (Business Connections)

## **PEOPLE FIRST**

12. Local Government Ombudsman Finding of Maladministration (Pages 29 - 32)  
Report of the Head of Community Care (People First)
13. Development of a Multi-Agency Strategy for Services to Refugees and Asylum Seekers (Pages 33 - 38)  
Report of the Executive Director (People First)

- KEY**
14. Key Decision - Establishment of the Harrow 14-19 Skills Centre (Pages 39 - 42)  
Report of the Director of Learning and Community Development
  15. Appointment of LEA Governors (Pages 43 - 46)  
Report of the Director of Learning and Community Development
  16. Under One Sky (Carnival / Mela) (Pages 47 - 52)  
Report of the Director of Learning and Community Development (People First)

## **URBAN LIVING**

17. Byron Park Area Regeneration (Pages 53 - 56)  
Report of the Executive Director (Urban Living)
18. ODPM Evaluation of Planning Performance (Pages 57 - 70)  
Report of the Chief Planning Officer.
19. Confirmation of Article 4(2) Direction - Little Common Conservation Area (Pages 71 - 74)  
Report of the Chief Planning Officer

## **General**

20. Any Other Urgent Business  
Which cannot otherwise be dealt with.

## **AGENDA - PART II**

### **BUSINESS CONNECTIONS**

21. Business Transformation Partnership (Pages 75 - 84)  
Report of the Executive Director (Business Connections)

Officers in attendance

Chief Executive

Executive Director (Business Connections)

Executive Director (Organisational Development)

Executive Director (People First)

Executive Director (Urban Living)

Director of Financial and Business Strategy

Borough Solicitor